# CITY OF ELKHART LERNER BOARD MEETING AGENDA

## Common Council Chambers

11:00 a.m., Wednesday, November 8, 2023

https://coei.webex.com/coei/j.php?MTID=me0585dea123222cb8fdfd75765b65d63

Meeting Number: 2305 436 7597, Meeting Password: Lerner23 Join by Phone: 1-415-655-0001

- 1. ROLL CALL
- 2. APPROVE AGENDA
- 3. MINUTES Regular Meeting- October 11, 2023
- 4. TREASURER'S REPORT
  - Financial Report September 30, 2023- Michelle Adams (Kruggel, Lawton, and Co.)
  - Claims and Allowance Docket
- 5. PRESIDENT'S REPORT
- 6. FRIENDS OF THE LERNER
- 7. CRYSTAL BALLROOM CATERING REPORT
- 8. PREMIER ARTS REPORT
- 9. GENERAL MANAGER'S REPORT
- 9. **NEW BUSINESS** 
  - Ticketmaster Contract
- 11. PUBLIC PARTICIPATION
- 12. ADJOURNMENT

President Gary Boyn called the Regular Meeting of the Lerner Theatre Board to order at 10:00 a.m. on Wednesday, October 11, 2023. The Clerk of the Board, Nancy Wilson called the roll. Gary Boyn, Diana Lawson, Carrie Berghoff and Jamie Arce attended in-person. Dallas Bergl, Dina Harris and Ashley Martin were absent.

## 1. AGENDA

On motion by Jamie Arce, seconded by Diana Lawson and carried 4-0, the agenda was approved as presented.

## 2. MINUTES: Regular Meeting September 13, 2023

On motion by Diana Lawson, seconded by Jamie Arce and carried 4-0, the Board approved the minutes from September 13, 2023.

## 3. TREASURER'S REPORT

## Financials July 31, 2023

Michelle Adams of Kruggel, Lawton and Co. attended the meeting on WebEx. The August 31, 2023 financial report was submitted to the Board for review. Total operational expenses of \$1,127,117 were covered by a City contribution of \$720,562 (64%) and a Lerner contribution of \$376,079 (36%). This compared with 2022 City's contribution of 43% and the Lerner's contribution of 57%. The net income from Theatre operations only (shown as Gross Profit) at the end of the period was \$347,793 which was a decrease of (\$158,350) from 2022. The YTD net loss for all Lerner operations (including City expenses) at the end of the period was (\$87,229) which was a decrease of \$825,578 from the net income on last year's statement of \$738,350. On budgeted City Operational Expenses alone we were over-budget by \$15,434 year to date.

## Claims

On motion by Jamie Arce, seconded by Diana Lawson and carried 4-0, the Board approved the claims and allowance docket totaling \$65,307.50 as listed on the register consisting of 4 pages, prepared on October 6, 2023 at 2:01 p.m.

## 4. CRYSTAL BALLROOM CATERING

Kurt Janowsky attended the meeting in person. September concession in the Ballroom were \$76,079, up a peanut from \$74,124 in 2022. We are running \$35,000 YTD behind last year. He said the last quarter of 2022 was three straight months of phenomenal volume. We will have good volume in the 4<sup>th</sup>quarter, more typical of years past. On a historical basis we are above average. We are a little bit off of our record year last year, but things are going well and revenue is still coming in.

## 5. PREMIER ARTS

Craig Gibson attended and said they are in the middle of tech-week for the Wizard of Oz. They opened a show at their new facility at 210 South Main Street just in time to close it down. He said they had Beauty and the Beast in the summer and it has been a great year. As always it's just busy, busy, busy with classes and workshops and kids. He said he is working with Michelle on the 2024 season which we are planning on offering even more opportunity for people in this community to participate in and come be at the Lerner.

## 6. GENERAL MANAGER'S REPORT

The General Managers report has been inserted in the minutes as presented.

## GENERAL MANAGER REPORT

PREPARED BY: MICHELLE FRANK

16 Rehearsal Dates

| Activity       | (October- |
|----------------|-----------|
| December)      | •         |
| 62 Events      |           |
| 26 Ticketed E  | vents     |
| 20 Non-Tickete | ed Events |

| 69% | Activity in theatre |
|-----|---------------------|
| 29% | Ticketed events     |
| 22% | Non-Ticketed events |
| 18% | Rehearsal Space     |

Compare to 2022 Board Report Ticketed Events: 25

Compare to 2022 Board Report Non-Ticketed Events +Rehearsals: 40

- At the end of September, we said goodbye to Andrew Kreider, Operations Manager for The Lerner. Andrew's impact on The Lerner's organization is deeply rooted and he will be missed. I am extremely grateful for Andrew's impact in the tech department since his transition to full-time Tech Director in 2018. Andrew helped the reputation of the tech department at The Lerner and helped to pass it onto Deen Tuggle. Knowing over the last few months of the transitional plan for Andrew, I appreciate his efforts in leaving the tech department in a better place than how he found it, which is always a goal when we transition in our professional careers.
- With the Operations Manager departure, this allowed for a restructuring and distribution of responsibilities for the maintenance, facilities, and tech department. The Operations Manager will focus on maintenance and facility upkeep of The Lerner facility, while the newly titled and restructures Tech and Facilities Director, Deen Tuggle, implements back-of-house policies and procedures needed to operate The Lerner. Tech and Facilities Director will oversee the Operations Manager, who will oversee the maintenance and janitorial departments. An offer has been submitted and accepted for the Operations Manager. Following City hiring processes, we anticipate this individual coming on board in the next week.
- The vetting process for a ticketing platform for 2024 continues. We have narrowed our selections to two providers and are in active negotiations at this time. Activation of the new system will begin on January 1st, 2024.

#### **DIRECTOR OF EVENTS**

PREPARED BY: SARAH MACER Accomplished in September:

> Google Calendar, Show Manager, and the Lerner Show Folders are all updated. And Deen and I are all working on updating Prism with the information we receive as we get it for shows. I'm training Makayla on

some of the tasks, including Facility Occupancy numbers and updating the Google Calendar.

- Transitional tasks from Operations Manager departure.
- Assisted Daniel with the application process of his 50+ applicants.

## **Goals for October**

## KultureCity:

I am happy to announce that this has been approved and we're one step closer to having this in the building. I know we're waiting on some of the legal aspects and then will be waiting on training, but I am so grateful for the board's approval and our staff's eagerness to bring this to The Lerner.

## Ticketing:

We're currently working through contract negotiations for our ticketing service. Tristin, Michelle and I have been speaking with different ticketing platforms to see which will be the best for the City and our needs moving into the future. We hope to have everything in place by the end of October so we can have staff trained and the new system ready for the new year.

## **Emergency Preparedness:**

Deen has taken over the Emergency Preparedness Plan and I worked on the preparations with him. Many of the part time and Volunteers have completed the training and everyone who didn't attend was reached out to reschedule. We have the full-time staff training to complete asap as this is a mandatory training. I reached out to the Fire Department to see about CPR and first aid training for the ushers and am waiting to hear back about when we can have them complete this vital training.

#### **OPERATIONS MANAGER** PREPARED BY: ANDREW KREIDER

I have so enjoyed my years at The Lerner. I started for the City in 2012, but even before I was an employee, I was involved through Premier Arts. I was here for The King and I in 2008, and then I was here for The Music Man in 2011 - so I was one of the lucky ones who got to see the last days of the ELCO and the first of The Lerner. What a privilege.

The Lerner has become my home and has been my favorite place I have ever worked. I know the building like the back of my hand and have stories to tell in every space on every floor. I am tremendously grateful to Jay Miller who initially hired me as a stage tech, and to Michelle and the Lerner Governing Board for later trusting me with the Tech Director role. My intention from the start was to get the department into tip-top shape, and then to hand it on to a new person to carry the work forward. I'm glad that I have been able to achieve that goal - Deen will be a fine TD for the coming years, and his tech staff are a great crew. The future is bright.

My internal fatigue has finally caught up with me, and I'm going to be taking a couple of months to rest before starting a new job. I'm not leaving Elkhart, so I'm sure our paths will cross again.

With gratitude, Andrew Kreider

#### **TECHNICAL & FACILITIES DIRECTOR**

PREPARED BY: DEEN TUGGLE

## Overview:

Do you remember the 21st night of September? Oh September, what a month! We started September with the volunteer appreciation dinner, celebrating the wonderful achievements of our tireless volunteers. After presenting it to you all, I've begun moving forward with the audio portion of the flex space project. I've also taken over project management of the project in its entirety. I am working on reviewing everything and getting everything moving in the correct direction. We had a wonderful silent movie with the talented Clark Wilson. We then hosted the 1964 Beatles tribute which was a great success with some wonderful people. I worked on installing more of the security cameras with the help of my assistants. I was then allowed to present the yearly emergency preparedness to all our part-time staff and most of our volunteers. We are working to schedule more training for the remainder of the volunteers as well as the full-time staff and building partners. My staff then provided technical support for the annual Cancer Resource's United For Fashion event in the ballroom. To round out the month, we had Kenny Wayne Shepherd which was a great day. Throughout the month, my staff have been working on training and learning all the systems in The Lerner as well as working on many projects. They have been a great addition to the team.

## Accomplished in September:

- Began working on flex space project.
- Provided technical support for numerous shows.
- Provided emergency preparedness training.

## **Upcoming tasks:**

- Relocating audio within the offices.
- Working on procedures and checklists for the building.
- Routine tech maintenance.

## **COMMUNICATIONS & MARKETING COORDINATOR**

PREPARED BY: JENNA BROUILLETTE

September went by very quickly – as do many of the months I'm gathering here!

It feels like just last week that we were celebrating our volunteers at their annual banquet. That was one of my favorite parts of this month as a whole. I love coming to shows and seeing the smiling faces that provide us with so much support, and getting to see them honored for their commitment to serving the Lerner and the community of Elkhart was fantastic.

During the month of September, I focused heavily on the future. As we look towards the next year and a half, there is a lot of growth to be had coming from my role that will require a steep learning curve. There are a lot of facets to my role, and I am working to further my knowledge in each of them to better prepare for the changes

we'll be experiencing.

In August, I created the Patron Experience Survey, in order to grasp a better understanding of the experience of our guests at shows. Throughout September, I have been able to fully implement this into our event process and created a system for summarizing the information and sending it on to fellow staff members.

September held my first Kimball Organ Silent Movie Experience, and I am thrilled to say that I enjoyed it. Clark Wilson is incredibly talented, and I got to meet a group of students from Notre Dame who were enthralled by the details of the organ and by Clark's skills. It was great to be able to watch students who have so much admiration for the historic piece.

Towards the end of the month, we had a beautiful Lerner on the Lawn event with Fool House! This band brought a lot of energy to Central Green and had the audience on their feet to their favorite 90's tunes. I've really enjoyed getting to be a part of this summer series, and the atmosphere this band created, especially after the cancelation of the August LOTL, was incredible.

Snapshot of key social media metrics across all current platforms:

|                      | July<br>2023 | August<br>2023 | September<br>2023 | 1-Month Change |
|----------------------|--------------|----------------|-------------------|----------------|
| Total Audience       | 34,726       | 34,849         | 35,443            | 1.6% Increase  |
| Total<br>Impressions | 569,722      | 510,796        | 765,270           | 43.4% Increase |
| Total<br>Engagement  | 31,345       | 26,011         | 26,718            | 2.7% Increase  |

#### Done in September

- Implemented the Patron Experience Survey to email to gather information on ways that we can improve and created a summary process to communicate back to the team
- Became the new point of contact for historic tours after Andrew's departure and put out a post gauging interest in new docents and training.
- Developed verbiage and graphics for the new Hocus Pocus and The Haunted History Tours event.

#### Goals for October

 Streamline the process for the historic tours so that scheduling is simple and efficient.

- Develop a more comprehensive plan for marketing the amp in the time period before construction
- Explore Instagram stories and Facebook reels as means of producing engaging content for our online audience

## **MEDIA SPECIALIST**

PREPARED BY: MAKAYLA SMITH

September has brought a good amount of exciting news with plenty of show bookings and announcements keeping us busy. We also had the chance to celebrate our wonderful volunteers at the annual Volunteer Appreciation Banquet. It was great to see and celebrate the volunteers that help us out so much and present some awards to them. We also got to take part in the opening shows of Premier Arts "Always... Patsy Cline" at their new space downtown. It was cool to see how we are able to supply box office support for a different venue, and will be helpful in the future as those events come up. We have also started conversations on perfecting our processes of how we operate day to day, so that when we have even more on our plates with the Amphitheater we have a solid footing under us. As we move forward and start to iron out things and pass tasks around, I find myself being more and more adaptable every corner I turn. We're starting to ramp up events in October and preparing for a very busy November, so I'm looking forward to finding the best workflow for our team and starting to move like a well-oiled machine.

## Done in September

- Successfully announced three exciting shows for the coming months
- Wrapped up some marketing assistance tasks
- Continued taking on items related to the Amphitheater project

#### Goals for October

- Solidify our workflow process from show confirmation to show day
- Prepare for more show confirmations before November
- Take some well-needed vacation!

#### **BOX OFFICE MANAGER**

PREPARED BY: TRISTIN TUBBS

Box Office Manager Accomplishments for September 2023

- Hired 2 new Part-Time Box Office Team Members
- Created a pro/con list and sliding scale to help choose our next ticketing provider – to use in collaboration with Michelle Frank, Jenna Brouillette, and Sarah Macer
- Started to plan our annual Part-Time Christmas Dinner

## Box Office Assistant Accomplishment for September 2023

- Completed my first solo orientation, I feel it went pretty well
- Helped with interviews for box office and Lerner Services

## Box Office Manager Goals for October 2023

- Completely train 2 new Part-Time Box Office Team Member in time for October shows/events
- Continue to update all Box Office SOP's
- Start planning a new Box Office Meeting for either October or November
- Start training Brittany on Show Builds in preparation of Maternity Leave in February/March of 2024

## Box Office Assistant Goals for October 2023

Learn Show builds

| Date       | Time     | Event Name  | On Sale Date | Sold | Net Revenue | Hist. Fee  | Total Reve |
|------------|----------|---|--------------|------|-------------|------------|------------|
| 9/8/2023   | 7:30 PM  | at a surprise location))  | 1/1/2023     | 227  | \$4,555.25  | \$681.00   | \$5,23     |
| 9/10/2023  | 4:00 PX1 | Elkhart County Symphony Season Tickets 2023 - 2024 (5 performances)                     | 7/21/2023    | 6    | \$626.00    | \$18.00    | \$64       |
| 9/10/2023  | 4:00 PM  | Elkhart County Symphony - Cinema in the Gardens   | 7/21/2023    | 271  | \$2,976.00  | \$813.00   | \$3,78     |
| 9/14/2023  |          | Kimball Organ: Zerre  | 3/15/2023    | 106  | <b>*-,</b>  |            |            |
| 9/16/2023  | 8:00 PM  | 1964 - The Tribute  | 6/1/2023     | 116  | \$5,691.75  | \$348.00   | \$6,03     |
| 9/29/2023  | 7:30 PM  | KENNY WAYNE SHEPHERD BAND   | 4/21/2023    | 367  | \$19,323.75 | \$1,101.00 | \$20,42    |
| 10/10/2023 | 7:00 PM  | ROB SCHNEIDER - THE NARCISSIST CONFESSIONS  | 6/7/2023     | 225  | \$11,580.00 | \$675.00   | \$12,25    |
| 10/13/2023 | 7:30 PM  | The Wizard of Oz (10/13/23 - 10/15/23 - 5 performances (3 Adult, 1 Youth, 1 PA Academy) | 1/1/2023     | 993  | \$17,874.75 | \$2,979.00 | \$20,85    |
| 10/26/2023 | 6:00 PM  | Disney Junior Live: Costume Palooza   | 6/14/2023    | 85   | \$4,980.25  | \$255.00   | \$5,23     |
| 10:28/2023 | \$:00 PM | EagleMania - The World's Greatest Eagles Tribute Band                                   | 1/27/2023    | 120  | \$6,329.00  | \$360.00   | \$6,68     |
| 11/3/2023  | \$:00 PM | The Guess Who   | 6/15/2023    | 28   | \$1,516.50  | \$84.00    | \$1,60     |
| 11/4/2023  | 7:30 PM  | Ancient Aliens Live   | 5/4/2023     | 58   | \$4,078.25  | \$174.00   | \$4,25     |
| 11/5/2023  | 4:00 PM  | Elkhart County Symphony 4-Show Package 2023-2024  | 9/11/2023    | 15   | \$816.00    | \$45.00    | \$86       |
| 11/5/2023  | 4:00 PM  | Elkhart County Symphony - Pictures of Elkhart County                                    | 7/21/2023    | 57   | -\$4.00     | \$171.00   | \$16       |
| 11/11/2023 | 8:00 PM  | One Night in Memphis  | 8/3/2023     | 47   | \$3,005.00  | \$141.00   | \$3,14     |
| 11/17/2023 | 7:30 PM  | #IMOMSOHARD   | 7/27/2023    | 36   | \$2,994.75  | \$108.00   | \$3,10     |
| 11/19/2023 | 3:00 PM  | Kimball Organ: Kid Brother  | 3/15/2023    | 0    | \$0,00      | \$0.00     | S          |
| 11/22/2023 | 7:30 PM  | CHRIS ISAAK   | 9/14/2023    | 164  | \$16,269.50 | \$492.00   | \$16,76    |
| 11/25/2023 | 3:00 PM  | Aurinko Ballet Nutcracker   | 9/15/2023    | 13   | \$298.50    | \$39.00    | \$33       |
| 11/29/2023 | 7:00 PM  | Sal Vulcano   | 7/12/2023    | 64   | \$3,972.00  | \$192.00   | \$4,16     |
| 12/7/2023  | 7:30 PM  | Top of the World presents a Carpenters Christmas  | 8/24/2023    | \$3  | \$4,524.00  | \$249.00   | \$4,77     |
| 12/9/2023  | 7:30 PM  | One Night of Tina: A Tina Turner Tribute  | 6/14/2023    | 28   | \$2,082.00  | \$84.00    | \$2,16     |
| 12/15/2023 | 9:30 PM  | A Lerner Christmas (12/15/23 - 12/17/23 - 3 performances)                               | 1/1/2023     | 24   | \$251.00    | \$72.00    | \$32       |
| 2/4/2024   | 4:00 PM  | Elkhart County Symphony - Operatic Reveries   | 7/21/2023    | 3    | \$20.00     | \$9.00     | \$2        |
| 2/10/2024  | 7:30 PM  | Colin Mochrie & Brad Sherwood: Asking for Trouble                                       | 9/21/2023    | 107  | \$7,399.00  | \$321.00   | \$7,72     |
| 3/2/2024   | \$:00 PM | SCOTT BRADLEE'S POSTMODERN JUKEBOX - THE '10'   | 9/28/2023    | 61   | \$4,469.25  | \$1\$3.00  | \$4,65     |
| 3/24/2024  | 4:00 PM  | Elkhart County Symphony - Symphonic Horizons  | 7/21/2023    | 2    | -\$6.00     | \$6.00     | \$         |
| 4/6/2024   | 7:30 PM  | KANSAS: 50th Anniversary Tour - Another Fork in the Road                                | 9/12/2023    | 243  | \$26,493.00 | \$729.00   | \$27,22    |
| 5/19/2024  | 4:00 PM  | Elkhart County Symphony - ¡Fiesta Sinfônica!  | 7/21/2023    | 2    | -\$6.00     | \$6.00     | S          |

| Total Ticket Revenue | \$163,953.00 |
|----------------------|--------------|

## **LERNER SERVICES COORDINATOR**

PREPARED BY: DANIEL REECER

In the month of September we polished the grand staircase brass hand rail, we patched/painted some walls, and we addressed some plumbing concerns. I have been working with our Facilities department in trying to get ahead of pipe repairs and resealing plumbing fixtures. As the days go by we have to be ready for almost anything, making it almost second nature to check points of interest as you're in the area. Thankfully we have managed to proactively identify several problem spots and solutions are underway. We will be applying a heavier outer seal and planning for internal sealing of our waste water tank in the basement. We are inspecting the siding of our building for any inconsistencies or signs of underlying damage. We also continuously monitor software for our HVAC system to ensure adequate and timely response to anything that should arise. In reality, careful observation and accurate record keeping will be our frontline defense in handling the seasons to come. As we prepare ourselves for winter we will be finalizing outdoor projects while the weather holds, washing the windows fully once more, and attempting to polish the brass on the outside of the building.

## Accomplished:

Minor Wall Repairs/Repaint Plumbing Maintenance Brass Polish

## **Upcoming:**

Plumbing Maintenance Winterizing

## 6. NEW BUSINESS

2024 LGB Meeting Dates

On motion by Jamie Arce, seconded by Carrie Berghoff and carried 4-0, the Board adopted the 2024 meeting dates as presented.

## ADJOURNMENT

On motion by Jamie Arce, seconded by Diana Lawson and carried 4-0, the Lerner Theatre Governing Board was adjourned at 10:19 a.m.

| G       | ary Boyn, President               |
|---------|-----------------------------------|
| Attest: | _Nancy Wilson, Clerk of the Board |

To: The Lerner Governing Board

From: Michelle Adams (Kruggel, Lawton and Co)

Subject: Notes regarding the September 30, 2023 Financial Statements

Attached are the year-to-date financial statements for The Lerner for the period ending September 30, 2023.

The net income from theatre operations only (shown as Gross Profit) at the end of the period is \$389,813, which is a decrease of (\$146,678) from the Gross Profit on last year's statement of \$536,491.

The year-to-date net loss for all Lerner operations (including city expenses) at the end of the period is (\$139,249) which is a decrease of \$848,349 from the net income on last year's statement of \$709,100.

On budgeted city Operational Expenses alone are over-budget by \$63,837 year-to-date.

Total Operational Expenses of \$1,303,039 were covered by a City contribution of \$851,749 (65%) and a Lerner contribution of \$451,290 (35%). This compares with last year's City contribution of 47% and the Lerner's contribution of 53%.

There were 5 shows and events during September that generated the following profit:

- Always Patsy Cline \$4,487.15
- Cinema in the Gardens \$2,186.15
- Mask of Zorro \$861.55
- 1964: The Beatles Tribute \$7,905.36
- Kenny Wayne Shepherd \$12,666.99

## Financial Analysis Through Septmeber 30, 2023

|   | 2023      |      | 2022      |      | Diff      |
|---|-----------|------|-----------|------|-----------|
| City Operational Expenses                 |           |      |           |      |           |
| Staff & Related                           | 820,292   |      | 685,943   |      | 134,349   |
| Other                                     | 482,747   |      | 432,387   |      | 50,359    |
| Total Expenses to be Covered              | 1,303,039 |      | 1,118,330 |      | 184,709   |
| Less: City Subsidy (Budgeted)             | 712,500   |      | 712,500   |      | 34<br>    |
| Net City Operational Expenses             | 590,539   |      | 405,830   |      | 184,709   |
| Lerner Box Office Operations              |           |      |           |      |           |
| Income                                    | 536,041   |      | 701,418   |      | (165,377) |
| COGS                                      | 146,228   |      | 164,927   |      | (18,699)  |
| Gross Profit (Loss)                       | 389,813   |      | 536,491   |      | (146,678) |
| Lerner Labor Expense                      | 61,477    |      | 52,597    |      | 8,880     |
| Lerner Contribution from Operations       | 451,290   |      | 589,088   |      | (137,798) |
| Additional Subsidy Sources                |           |      |           |      |           |
| City Subsidy (Un-Budgeted)                | 139,248   |      | -         |      |           |
| Lerner Excess Contribution                | -         |      | 183,258   |      |           |
| How the Operational Expenses Are Covered: |           |      |           |      |           |
| City Contribution                         | 851,749   | 65%  | 529,242   | 47%  |           |
| Lerner Contribution                       | 451,290   | 35%  | 589,088   | 53%  |           |
| Total Expenses to be Covered              | 1,303,039 | 100% | 1,118,330 | 100% |           |

## P&L - Total Theatre - Summary Comparison January - September, 2023

|   |                 | TOTAL                |                |                   |
|---|-----------------|----------------------|----------------|-------------------|
|   | JAN - SEP, 2023 | JAN - SEP, 2022 (PY) | CHANGE         | % CHANGE          |
| Income                                  |                 |                      |                |                   |
| Theatre Income                          | 536,040.75      | 701,417.60           | -165,376.85    | -23.58 %          |
| Total Income                            | \$536,040.75    | \$701,417.60         | \$ -165,376.85 | -23.58 %          |
| Cost of Goods Sold                      |                 |                      |                |                   |
| Cost of Sales                           | 146,227.95      | 164,926.81           | -18,698.86     | -11 <i>.</i> 34 % |
| Total Cost of Goods Sold                | \$146,227.95    | \$164,926.81         | \$ -18,698.86  | -11.34 %          |
| GROSS PROFIT                            | \$389,812.80    | \$536,490.79         | \$ -146,677.99 | -27.34 %          |
| Expenses                                |                 |                      |                |                   |
| City Acets by Submission Date           | 1,303,038.58    | 1,118,329.89         | 184,708.69     | 16.52 %           |
| Total Expenses                          | \$1,303,038.58  | \$1,118,329.89       | \$184,708.69   | 16.52 %           |
| NET OPERATING INCOME                    | \$ -913,225.78  | \$ -581,839.10       | \$ -331,386.68 | -56,96 %          |
| Other Expenses                          |                 |                      |                |                   |
| 5000000 City Contribution Toward Budget | -712,500.03     | -712,500.03          | 0.00           | 0.00 %            |
| 99990 Shuttered Venue Grant             |                 | -525,841.89          | 525,841.89     | 100.00 %          |
| 99998 Show Labor Exp Incl in Budget     | -61,477.21      | -52,596.88           | -8,880.33      | -16.88 %          |
| Total Other Expenses                    | \$ -773,977.24  | \$ -1,290,938.80     | \$516,961.56   | 40.05 %           |
| NET OTHER INCOME                        | \$773,977.24    | \$1,290,938.80       | \$ -516,961.56 | -40.05 %          |
| NET INCOME                              | \$ -139,248.54  | \$709,099.70         | \$ -848,348.24 | -119.64 %         |

## P&L - Total Theatre - Detailed Comparison

January - September, 2023

|                                      | TOTAL           |                      |                |           |  |
|--------------------------------------|-----------------|----------------------|----------------|-----------|--|
|                                      | JAN - SEP, 2023 | JAN - SEP, 2022 (PY) | CHANGE         | % CHANGE  |  |
| Іпсоте                               |                 |                      |                |           |  |
| Theatre Income                       |                 |                      |                |           |  |
| 4000 Ticket Sales Collected          | 788,557.51      | 1,299,926.60         | -511,369.09    | -39.34 %  |  |
| 4001 Ticket Sales Due/Paid           | -788,557.51     | -1,299,926.60        | 511,369.09     | 39,34 %   |  |
| 4010 Facility Rental - Theatre       | 45,594.65       | 59,413.31            | -13,818.66     | -23.26 %  |  |
| 40200 Ticket Processing Fees         | 2,025.54        | 5,541.04             | -3,515,50      | -63,44 %  |  |
| 40201 Malling Fee                    | 968.75          | 1,436.25             | -467.50        | -32.55 %  |  |
| 40202 Phone Order Convenience Fee    | 1,155.00        | 1,306.00             | -151.00        | -11.56 %  |  |
| 40203 Historical Facility Fee        | 69,534.50       | 99,174.00            | -29,639.50     | -29.89 %  |  |
| 40204 Box Office Fee                 | 36,602.54       | 55,972.25            | -19,369.71     | -34.61 %  |  |
| 40205 Blended Ticket Transaction Fee | 37,295.78       | 55,954.68            | -18,658.90     | -33.35 %  |  |
| 40206 Web Ticket Fees                | 88,524.50       | 140,343.50           | -51,819.00     | -36.92 %  |  |
| 40208 Convenience Fees               | 65,268.50       | 92,450.00            | -27,181.50     | -29.40 %  |  |
| Total 40200 Ticket Processing Fees   | 301,375.11      | 452,177.72           | -150,802.61    | -33.35 %  |  |
| 4050 Equipment Rental                | 22,870.00       | 17,990.00            | 4,880.00       | 27.13 %   |  |
| 4060 Outside Lighting & Advertising  | 250.00          | 2,701.50             | -2,451.50      | -90.75 %  |  |
| 4070 Catering                        | -414.00         | 479.00               | -893.00        | -186.43 % |  |
| 4080 Concessions Commissions         | 468.13          |                      | 468.13         |           |  |
| 4090 Merchandise Commissions         | 1,769.50        | 7,623.50             | -5,854.00      | -76.79 %  |  |
| 4100 Merchandise Sales               |                 | 8,370.57             | -8,370.57      | -100,00 % |  |
| 4129 Contributions - FOL Volunteers  | 110.00          |                      | 110.00         |           |  |
| 4140 Miscellaneous Income            | 5,500.68        | 4,086.05             | 1,414.63       | 34.62 %   |  |
| Event Labor                          |                 |                      |                |           |  |
| 4030 Stagehands, Etc.                | 33,127.36       | 23,926,14            | 9,201.22       | 38,46 %   |  |
| 4040 Front of House                  | 20,461.99       | 23,050.04            | -2,588.05      | -11,23 %  |  |
| Total Event Labor                    | 53,589.35       | 46,976.18            | 6,613.17       | 14.08 %   |  |
| Non-Ticketed Event Revenue           |                 |                      |                |           |  |
| 41314 Crystal Ballroom Events        | 104,927.33      | 101,599.77           | 3,327.56       | 3.28 %    |  |
| Total Non-Ticketed Event Revenue     | 104,927.33      | 101,599.77           | 3,327.56       | 3,28 %    |  |
| Total Theatre Income                 | 536,040.75      | 701,417.60           | -165,376.85    | -23.58 %  |  |
|                                      |                 |                      |                |           |  |
| Total Income                         | \$536,040.76    | \$701,417.60         | \$ ~165,376.85 | -23.58 %  |  |
| Cost of Goods Sold                   |                 |                      |                |           |  |
| Cost of Sales                        |                 |                      |                |           |  |
| 5025 Patron Manager Ticket Fees      | 48,069.00       | 63,067.00            | -14,998.00     | -23.78 %  |  |
| 5030 Ticket CC Processing Expense    | 37,982.48       | 63,773.57            | -25,791.09     | -40.44 %  |  |

## P&L - Total Theatre - Detailed Comparison

January - September, 2023

|   |                 | TOTAL                |                |            |
|---|-----------------|----------------------|----------------|------------|
|   | JAN - SEP, 2023 | JAN - SEP, 2022 (PY) | CHANGE         | % CHANGE   |
| 5035 Merchant Account Fees              | -1,450.81       | -15,559.27           | 14,108.46      | 90.68 %    |
| 5080 Advertising Expense                | 150.00          | 765.00               | -615.00        | -80.39 %   |
| 5110 Merchandise Expense                |                 | 261.08               | -261.08        | -100.00 %  |
| 5140 Misc Income Expenses               |                 | 22.50                | -22.50         | -100.00 %  |
| Direct Labor - Events                   |                 |                      |                |            |
| 5050 Stage Labor                        | 46,196.93       | 32,744.38            | 13,452.55      | 41.08 %    |
| 5060 Front of House Labor               | 15,280,35       | 19,852.55            | -4,572.20      | -23.03 %   |
| Total Direct Labor - Events             | 61,477.28       | 52,596.93            | 8,880.35       | 16.88 %    |
| Total Cost of Sales                     | 146,227.95      | 164,926.81           | -18,698.86     | -11.34 %   |
| Total Cost of Goods Sold                | \$146,227.95    | \$164,926.81         | \$ -18,698.86  | -11.34 %   |
| GROSS PROFIT                            | \$389,812,80    | \$536,490.79         | \$ -146,677.99 | -27.34 %   |
| Expenses                                |                 |                      |                |            |
| City Accts by Submission Date           |                 |                      |                | •          |
| Capital Outlay                          |                 |                      |                |            |
| 4420400 Building & Structure            | 16,454.38       |                      | 16,454.38      |            |
| 4440100 Furniture & Fixtures            | 75,435.00       | 29,408.19            | 46,026.81      | 156.51 %   |
| 4440500 Other Equipment-Capital Expense | 16,106.22       |                      | 16,106.22      |            |
| Total Capital Outlay                    | 107,995.60      | 29,408.19            | 78,587,41      | 267.23 %   |
| Other Services/Charges                  |                 |                      |                |            |
| 4310400 Professional Services           | 27,133.05       | 36,265.85            | -9,132.80      | -25.18 %   |
| 4320300 Travel                          | 3,405.87        | 136.26               | 3,269.61       | 2,399.54 % |
| 4320400 Telephone/Communications        | 14,531.35       | 13,317.19            | 1,214.16       | 9.12 %     |
| 4330300 Advertising/Marketing           | 50,252.10       | 46,338.78            | 3,913.32       | 8.45 %     |
| 4330301 Promotions                      | 161.43          | 0.00                 | 161.43         |            |
| 4340200 Liability Insurance             | 56,300.00       | 25,574.00            | 30,726.00      | 120,15 %   |
| 4350100 Electricity                     | 85,488.99       | 109,768.23           | -24,279.24     | -22.12 %   |
| 4350200 Natural Gas                     | 10,388.58       | 18,122.51            | -7,733.93      | -42,68 %   |
| 4350400 Water & Sewer                   | 1,961.65        | 1,800.92             | 160.73         | 8,92 %     |
| 4360100 Repairs & Maintenance-Building  | 79,308.69       | 109,078.57           | -29,769.88     | -27,29 %   |
| 4360200 Equipment Repair                | 3,878.50        | 1,204.19             | 2,674.31       | 222.08 %   |
| 4370200 Equipment Leases                | 513.44          | 996.25               | -482.81        | -48.46 %   |
| 4390200 Postage                         | 1,147.22        | 1,584.90             | -437.68        | -27.62 %   |
| 4390300 Subscriptions                   | 3,002.00        | 2,723.00             | 279.00         | 10.25 %    |
| 4390800 Memberships & Dues              | 1,680.88        | 779.00               | 901.88         | 115.77 %   |
| 4390910 Education                       | 11,647.78       | 8,904,83             | 2,742.95       | 30.80 %    |
| Total Other Services/Charges            | 350,801.53      | 376,594.48           | -25,792.95     | -6,85 %    |

## P&L. - Total Theatre - Detalled Comparison January - September, 2023

|   |                 | TOTAL                |                |           |
|---|-----------------|----------------------|----------------|-----------|
|   | JAN - SEP, 2023 | JAN - SEP, 2022 (PY) | CHANGE         | % CHANGE  |
| Personnel Services                      |                 |                      |                |           |
| 4110110 Department Head                 | 0.00            | 62,691.00            | -62,691.00     | -100.00 % |
| 4110130 Full Time                       | 534,942.31      | 379,190.78           | 155,751.53     | 41.07 %   |
| 4110150 Part Time                       | 87,214.30       | 74,088.05            | 13,126,25      | 17.72 %   |
| 4110160 Overtime Wages                  | 431.40          | 3,267.84             | -2,836.44      | -86.80 %  |
| 4130100 Employer's Social Security      | 37,018.97       | 28,723.11            | 8,295.86       | 28,88 %   |
| 4130200 Employer's Medicare             | 8,657.59        | 8,484.35             | 173.24         | 2.04 %    |
| 4130300 Employer's PERF                 | 75,376.03       | 54,190.43            | 21,185.60      | 39.09 %   |
| 4130500 Employer's Group & Life         | 76,651.46       | 75,307.13            | 1,344.33       | 1.79 %    |
| Total Personnel Services                | 820,292.06      | 685,942.69           | 134,349.37     | 19.59 %   |
| Supplies                                |                 |                      |                |           |
| 4210200 Stationary & Print              | 821.42          | 404.81               | 416.61         | 102.91 %  |
| 4210500 Office Supplies                 | 1,410.46        | 1,162.39             | 248.07         | 21.34 %   |
| 4220150 Operating Supplies              | 5,759.25        | 7,068.31             | -1,309.06      | -18.52 %  |
| 4220310 Household, Laundry              | 6,002,52        | 3,990.29             | 2,012.23       | 50.43 %   |
| 4230200 Repair Parts                    | 3,593.57        | 2,190.50             | 1,403.07       | 64.05 %   |
| 4230300 Small Tools/Minor Equipment     | 6,362.17        | 11,568.23            | -5,206.06      | -45,00 %  |
| Total Supplies                          | 23,949,39       | 26,384.53            | -2,435.14      | -9.23 %   |
| Total City Accts by Submission Date     | 1,303,038.58    | 1,118,329.89         | 184,708.69     | 16.52 %   |
| Total Expenses                          | \$1,303,038.58  | \$1,118,329.89       | \$184,708.69   | 16.52 %   |
| NET OPERATING INCOME                    | \$ -913,225.78  | \$ -581,839.10       | \$ -331,386.68 | -56.96 %  |
| Other Expenses                          |                 |                      |                |           |
| 5000000 City Contribution Toward Budget | -712,500.03     | -712,500.03          | 0.00           | 0.00 %    |
| 99990 Shuttered Venue Grant             |                 | -525,841.89          | 525,841,89     | 100.00 %  |
| 99998 Show Labor Exp Incl In Budget     | -61,477.21      | -52,596.88           | -8,880.33      | -16.88 %  |
| Total Other Expenses                    | \$ -773,977.24  | \$ -1,290,938.80     | \$516,961.56   | 40.05 %   |
| NET OTHER INCOME                        | \$773,977.24    | \$1,290,938.80       | \$-516,961.56  | -40.05 %  |
| NET INCOME                              | \$ -139,248.54  | \$709,099.70         | \$ -848,348.24 | -119.64 % |

Budget vs. Actuals: FY\_2023 - FY23 P&L

January - September, 2023

| ACTUAL     | DUDOCT     |  |
|------------|------------|--|
|            | BUDGET     | OVER BUDGET  |
|            |            |  |
|            | -          | \$0.00   |
| \$0.00     | \$0.00     | \$0.00   |
|            |            |  |
|            |            |  |
|            |            |  |
| 16,454.38  | 23,249.97  | -6,795.59  |
| 16,454.38  | 23,249.97  | -6,795.69  |
|            |            |  |
| 27.133.05  | 26.624.97  | 508.08   |
|            | •          | 2,130.84   |
| •          |            | -2,613.65  |
|            |            | 7,127.07   |
| •          |            | -3,588.60  |
|            | · ·        | 17,939.03  |
|            | •          | -7,211.01  |
|            |            | -3,486.45  |
|            |            | -438.38  |
|            |            | 42,933.66  |
|            |            | 2,378.47   |
|            |            | -1,886.59  |
|            |            | -1,402.75  |
|            |            | 1,099.22   |
|            |            | 379.66   |
|            |            | -5,414.69  |
|            |            | -38,250.00   |
| 350,801.53 | 340,597.62 | 10,203.91  |
| ·          |            |  |
| 0.00       | 58,751,28  | -58,751.28   |
|            |            | 149,161.81   |
|            |            | -10,137.98   |
|            | •          | -1,620.60  |
|            |            | -675.00  |
| 37.018.97  |            | 3,421.97   |
|            |            | 800.59   |
| •          |            | 10,918.78  |
|            |            | -25,431.04   |
|            |            | 67,687.22  |
| .,         | •          | •  |
| 821 42     | 712.53     | 108.89   |
|            |            | -1,964.54  |
|            |            | -10,110.72   |
|            | 16,454.38  | 16,454.38       23,249.97         16,454.38       23,249.97         27,133.05       26,624.97         3,405.87       1,275.03         14,531.36       17,145.00         50,252.10       43,125.03         161.43       3,750.03         56,300.00       38,360.97         85,488.99       92,700.00         10,388.58       13,875.03         1,961.65       2,400.03         79,308.69       36,375.03         3,878.50       1,500.03         513.44       2,400.03         1,147.22       2,549.97         3,002.00       1,902.78         1,680.88       1,301.22         11,647.78       17,062.47         38,250.00         350,801.53       340,697.62         0.00       58,751.28         534,942.31       385,780.50         87,214.30       97,352.28         431.40       2,052.00         675.00         37,018.97       33,597.00         75,376.03       64,457.28         76,651.46       102,082.50         820,292.06       752,604.84 |

Budget vs. Actuals: FY\_2023 - FY23 P&L

January - September, 2023

|   |                  | TOTAL            |               |
|---|------------------|------------------|---------------|
|   | ACTUAL           | BUDGET           | OVER BUDGET   |
| 4220310 Household, Laundry              | 6,002.52         | 4,124.97         | 1,877.55      |
| 4230200 Repair Parts                    | 3,593.57         | 3,150.00         | 443.57        |
| 4230300 Small Tools/Minor Equipment     | 6,362.17         | 3,975.03         | 2,387.14      |
| Total Supplies                          | 23,949.39        | 31,207.50        | -7,258.11     |
| Total City Accts by Submission Date     | 1,211,497.36     | 1,147,659.93     | 63,837.43     |
| Total Expenses                          | \$1,211,497.36   | \$1,147,659.93   | \$63,837.43   |
| NET OPERATING INCOME                    | \$ -1,211,497.36 | \$ -1,147,659.93 | \$ -63,837.43 |
| Other Expenses                          |                  |                  |               |
| 5000000 City Contribution Toward Budget | -712,500.03      | -712,500.03      | 0.00          |
| Total Other Expenses                    | \$ -712,500.03   | \$ -712,500.03   | \$0.00        |
| NET OTHER INCOME                        | \$712,500.03     | \$712,500.03     | \$0.00        |
| NET INCOME                              | \$ -498,997.33   | \$ -435,169.90   | \$ -63,837.43 |

# Premier Arts: Always Patsy Cline All Dates

|                                      | TOTAL      |
|--------------------------------------|------------|
| Income                               |            |
| Theatre Income                       |            |
| 4000 Ticket Sales Collected          | 17,551.00  |
| 4001 Ticket Sales Due/Paid           | -17,551.00 |
| 40200 Ticket Processing Fees         | 311.85     |
| 40203 Historical Facilly Fee         | 2,673.00   |
| 40204 Box Office Fee                 | 1,227.55   |
| 40205 Blended Ticket Transaction Fee | 770.21     |
| 40206 Web Ticket Fees                | 720.00     |
| Total 40200 Ticket Processing Fees   | 5,702.61   |
| 4140 Miscellaneous Income            | 5.25       |
| Total Theatre Income                 | 5,707.86   |
| Total Income                         | \$5,707.86 |
| Cost of Goods Sold                   |            |
| Cost of Sales                        |            |
| 5025 Patron Manager Ticket Fees      | 450,50     |
| 5030 Ticket CC Processing Expense    | 770.21     |
| Total Cost of Sales                  | 1,220.71   |
| Total Cost of Goods Sold             | \$1,220.71 |
| GROSS PROFIT                         | \$4,487.15 |
| Expenses                             |            |
| Hourly Costs                         | 0.00       |
| Total Expenses                       | \$0.00     |
| NET OPERATING INCOME                 | \$4,487.15 |
| NET INCOME                           | \$4,487.15 |

# Elkhart County Symphony's: Cinema in the Gardens 2023 All Dates

|                                      | TOTAL      |
|--------------------------------------|------------|
| Income                               |            |
| Theatre Income                       |            |
| 4000 Ticket Sales Collected          | 4,983.00   |
| 4001 Ticket Sales Due/Pald           | -4,983.00  |
| 40200 Ticket Processing Fees         | 91.70      |
| 40203 Historical Facility Fee        | 786.00     |
| 40204 Box Office Fee                 | 599.15     |
| 40205 Blended Ticket Transaction Fee | 228.34     |
| 40206 Web Ticket Fees                | 294.00     |
| 40208 Convenience Fees               | 556,00     |
| Total 40200 Ticket Processing Fees   | 2,555.19   |
| 4140 Miscellaneous Income            | 34.80      |
| Total Theatre Income                 | 2,589.99   |
| Total Income                         | \$2,589.99 |
| Cost of Goods Sold                   |            |
| Cost of Sales                        |            |
| 5025 Patron Manager Ticket Fees      | 175.50     |
| 5030 Ticket CC Processing Expense    | 228.34     |
| Total Cost of Sales                  | 403.84     |
| Total Cost of Goods Sold             | \$403,84   |
| GROSS PROFIT                         | \$2,186.15 |
| Expenses                             |            |
| Hourly Costs                         | 0.00       |
| Total Expenses                       | \$0.00     |
| NET OPERATING INCOME                 | \$2,186.15 |
| NET INCOME                           | \$2,186.15 |

# Friends of the Lerner: Zorro (Silent Movie) All Dates

|                                      | TOTAL      |
|--------------------------------------|------------|
| Income                               |            |
| Theatre Income                       |            |
| 4000 Ticket Sales Collected          | 968.50     |
| 4001 Ticket Sales Due/Pald           | -968.50    |
| 4010 Facility Rental - Theatre       | 300.00     |
| 40200 Ticket Processing Fees         | 0.00       |
| 40203 Historical Facility Fee        | 369.00     |
| 40204 Box Office Fee                 | 29.06      |
| 40205 Blended Ticket Transaction Fee | 55.88      |
| 40206 Web Ticket Fees                | 115.00     |
| 40208 Convenience Fees               | 307.50     |
| Total 40200 Ticket Processing Fees   | 876.44     |
| Event Labor                          |            |
| 4030 Stagehands, Etc.                | 162.50     |
| 4040 Front of House                  | 85.45      |
| Total Event Labor                    | 247.95     |
| Total Theatre Income                 | 1,424.39   |
| Total Income                         | \$1,424.39 |
| Cost of Goods Sold                   |            |
| Cost of Sales                        |            |
| 5025 Patron Manager Ticket Fees      | 104.00     |
| 5030 Ticket CC Processing Expense    | 55.88      |
| Direct Labor - Events                |            |
| 5050 Stage Labor                     | 310.96     |
| 5060 Front of House Labor            | 92.00      |
| Total Direct Labor - Events          | 402.96     |
| Total Cost of Sales                  | 562.84     |
| Total Cost of Goods Sold             | \$562.84   |
| GROSS PROFIT                         | \$861.55   |
| Expenses                             |            |
| Hourly Costs                         | 0.00       |
| Total Expenses                       | \$0.00     |
| NET OPERATING INCOME                 | \$861,55   |
| NET INCOME                           | \$861,55   |

# Shout! Productions: 1964 Beatles Tribute All Dates

|                                      | TOTAL       |
|--------------------------------------|-------------|
| Income                               |             |
| Theatre Income                       |             |
| 4000 Ticket Sales Collected          | 21,239.00   |
| 4001 Ticket Sales Due/Paid           | -21,239.00  |
| 4010 Facility Rental - Theatre       | 1,265.00    |
| 40200 Ticket Processing Fees         | -302,90     |
| 40203 Historical Facility Fee        | 1,398.00    |
| 40204 Box Office Fee                 | 1,061.95    |
| 40205 Blended Ticket Transaction Fee | 1,021.13    |
| 40206 Web Ticket Fees                | 2,094.00    |
| 40208 Convenience Fees               | 2,330.00    |
| Total 40200 Ticket Processing Fees   | 7,602.18    |
| 4050 Equipment Rental                | 650.00      |
| 4140 Miscellaneous Income            | 3.73        |
| Event Labor                          |             |
| 4030 Stagehands, Etc.                | 744.50      |
| 4040 Front of House                  | 446.25      |
| Total Event Labor                    | 1,190.75    |
| Total Theatre Income                 | 10,711.66   |
| Total Income                         | \$10,711.68 |
| Cost of Goods Sold                   |             |
| Cost of Sales                        |             |
| 5025 Patron Manager Ticket Fees      | 1,017.00    |
| 5030 Ticket CC Processing Expense    | 1,021.13    |
| Direct Labor - Events                |             |
| 5050 Stage Labor                     | 471.42      |
| 5060 Front of House Labor            | 296.75      |
| Total Direct Labor - Events          | 768.17      |
| Total Cost of Sales                  | 2,806.30    |
| Total Cost of Goods Sold             | \$2,806.30  |
| GROSS PROFIT                         | \$7,905.36  |
| Expenses                             |             |
| Hourly Costs                         | 0.00        |
| Total Expenses                       | \$0.00      |
| NET OPERATING INCOME                 | \$7,905.36  |
| NET INCOME                           | \$7,905.36  |

# The Honeywell Foundation: Kenny Wayne Shepherd All Dates

|                                      | TOTAL       |
|--------------------------------------|-------------|
| Income                               |             |
| Theatre Income                       |             |
| 4000 Ticket Sales Collected          | 52,962.00   |
| 4001 Ticket Sales Due/Paid           | -52,962.00  |
| 4010 Facility Rental - Theatre       | 300.00      |
| 40200 Ticket Processing Fees         | -940.00     |
| 40203 Historical Facility Fee        | 3,198.00    |
| 40204 Box Office Fee                 | 1,588,86    |
| 40205 Blended Ticket Transaction Fee | 2,583.04    |
| 40206 Web Ticket Fees                | 6,415.00    |
| 40208 Convenience Fees               | 5,330.00    |
| Total 40200 Ticket Processing Fees   | 18,174.90   |
| 4070 Catering                        | -414.00     |
| 4090 Merchandise Commissions         | -423.50     |
| Event Labor                          |             |
| 4030 Stagehands, Etc.                | 553.00      |
| 4040 Front of House                  | 864.00      |
| Total Event Labor                    | 1,417.00    |
| Total Theatre Income                 | 19,054.40   |
| Total Income                         | \$19,054.40 |
| Cost of Goods Sold                   |             |
| Cost of Sales                        |             |
| 5025 Patron Manager Ticket Fees      | 2,260.50    |
| 5030 Ticket CC Processing Expense    | 2,583.04    |
| Direct Labor - Events                |             |
| 5050 Stage Labor                     | 1,090.16    |
| 5060 Front of House Labor            | 453.71      |
| Total Direct Labor - Events          | 1,543.87    |
| Total Cost of Sales                  | 6,387.41    |
| Total Cost of Goods Sold             | \$6,387.41  |
| GROSS PROFIT                         | \$12,666.99 |
| Expenses                             |             |
| Hourly Costs                         | 0.00        |
| Total Expenses                       | \$0.00      |
| NET OPERATING INCOME                 | \$12,666.99 |
| NET INCOME                           | \$12,666.99 |

## LERNER THEATRE GOVERNING BOARD

**CLAIM AND ALLOWANCE DOCKET** 

I HEREBY CERTIFY THAT EACH OF THE ABOVE LISTED VOUCHERS AND INVOICES OR BILLS ATTACHED THERETO ARE TRUE AND CORRECT AND I HAVE AUDITED SAME IN ACCORDANCE WITH IC 5-11-10-1.6. I ALSO HEREBY CERTIFY THAT THESE VOUCHERS AND INVOICES REPRESENT GOODS AND/OR SERVICES THAT ARE FOR THE BENEFIT OF THE CITY OF ELKHART AND THAT APPROPRIATIONS FOR THESE EXPENDITURES HAVE BEEN DULY MADE OR OTHERWISE AUTHORIZED BY THE CITY COUNCIL AND OTHER APPROPRIATE AUTHORITY.

,2023

| REGISTER ATTACHED HERETO CON   | FICATION, CLAIMS IN THE TOTAL AMOUNT OF <b>\$28</b> , ISISTING OF 4 PAGES, ARE HEREBY APPROVED RATE SUMMARY OF PENDING CLAIMS. |   |
|--------------------------------|--|---|
|                                |  |   |
| EXECUTED THIS 8TH DAY OF NOVEN | /IBER 2023 BY:   |   |
| PRESIDENT                      | GARY BOYN  | _ |
|                                | GART BOTT  |   |
| VICE PRESIDENT                 | DINA HARRIS  | _ |
| TREASURER                      | DALLAS BERGL   | _ |
| MEMBER                         |  |   |
|                                | ASHLEY MARTIN  | _ |
| MEMBER                         | DIANA LAWSON   | _ |
| MEMBER                         | JAMIE ARCE   | _ |
| MEMBER                         |  | _ |
|                                | CARRIE BERGHOFF  |   |
| ORIGINAL CODY MUST BE RETAINED | IN THE CONTROLLER'S OFFICE   |   |

City of Elkhart

Controller's Office

Crystal Ballroom Catering, LLC Commission Report for October and YTD 2023

| Commissions Payable:         | Total Commission Sales | Room Rents               | Total Bar Sales-Concessions Total Concessions          | 10/13/2023 Wizard of Oz<br>10/14/2023 Wizard of Oz<br>10/14/2023 Wizard of Oz<br>10/15/2023 Wizard of Oz<br>10/19/2023 Premier Arts<br>10/20/2023 Rob Schneider<br>10/25/2023 Hocus Pocus<br>10/27/2023 Hocus Pocus<br>10/28/2023 Eaglemania | 10/19/2023 Wizard of Oz<br>10/15/2023 Wizard of Oz<br>10/15/203 Wizard of Oz<br>10/19/2023 Rob Schneider<br>10/20/2023 Bos by Junior<br>10/27/2023 Hocus Pocus<br>10/27/2023 Hocus Pocus<br>10/28/2023 Eaglemania<br>10/28/2023 Kenny Wayne<br>Rebate from 9/29/23 Kenny Wayne | 10/13/2023 Wizard of Oz | Total Bar Sales-Ballroom Total Ballroom                          | 10/1/2023 Squadron/Middle Wedding 10/1/2023 Mayor's Office 10/1/2023 Mayor's Office 10/5/2023 Premiter Arts 10/7/2023 U Schnool of Medicine 10/8/2023 Flury Wedding 10/13/2023 Premiter Arts 10/13/2023 Premiter Arts 10/13/2023 Awake and Alive 10/27/2023 Awake and Alive 10/27/2023 The Crossing | 10/1/2023 Squadroni/Riddle Wedding 10/1/2023 Mayor's Office 10/5/2023 Premier Arts 10/7/2023 IU School of Medicine 10/8/2023 Fitup Wedding 10/10/2023 Greencroft 10/12/2023 Greencroft 10/12/2023 Greencroft 10/13/2023 Premier Arts 10/14/2023 Premier Arts 10/14/2023 Premier Arts 10/15/2023 Premier Arts  |                                    |  |
|------------------------------|------------------------|--------------------------|--|--|--|-------------------------|--|---|---|------------------------------------|--|
| \$ 31,730.44 \$<br>31,730.44 | 149,713.85             | \$ 7,850.00              |  | ****   | ard of Oz \$ 2,561,68 smiler Arts \$ 3,038.32 schneider \$ 4,038.31 sey Junior \$ 4257.94 us Pocus \$ 556.07 siglemenia \$ 1,005.61 sions \$ 21,090.64 \$ 97.20  | , w                     | \$ 24,440.82 \$<br>\$ 104,770.41 \$                              | Wedding     3,910,000       "s Office     3,593,50       mier Arts     800,00       Wedding     10,810,00       Wedding     71,96       Mier Arts     87,00       D23 YPN     868,22       2 md Alive     1,981,45       Crossing     2,318,69       Crossing     2,318,69                          | 7.727.25  3. Mayor's Office \$ 6,520.00  20.3 Premier Arts \$ 2,240.00  20.00 Articles \$ 15,633.00  3.00 Fig. 10,00  20.00 Greencroft \$ 3,350.00  20.00 Greencroft \$ 3,350.00  20.00 Greencroft \$ 3,550.00  20.00 Greencroft \$ 262.00  20.00 Greenier Arts \$ 250.00  20.00 Fremier Arts | 1                                  | Guests G:<br>Events E:<br>Concessions Conc |
|                              |                        |                          | • <del>(</del> €9                                      |  |  |                         | - 4  |   | ,<br>en   | 3                                  | Guests Guests Events Events Concessions    |
| \$ 132,390.29   \$ 34,966.37 | S                      | မာ                       | \$ 81,080.01 \$ 7,201.55<br>\$ 148,859.08 \$ 20,170.71 |  | \$ 67,779.07 \$ 12,969.16  |                         | \$ 85,618.42   |   | \$ 377.723.93   | <br>YTD 2023 October 2022          | Guests Events Concessions                  |
| \$136,386,13 \$              | \$ 682,830.67 \$ 1     | \$ 62,670.00 \$          | \$ 84,378.22 \$<br>\$ 161,370.40 \$                    |  | \$ 76,992.18 <b>\$</b>   |                         | .62 \$ 117,581.81 \$ 20,851.77<br>.12 \$ 458,790.27 \$ 85,709.57 |   | \$341,208,46<br>\$  | 022 YTD 2022 October 2021          | 2022                                       |
| 21,735.51 \$ 54,366.64 \$    |                        | 8,306.25 \$ 36,907.75 \$ | 7,585.96 \$ 30,354.07 \$<br>14,667.25 \$ 58,369.82 \$  |  | 7.081.29 \$ 28.015.75 \$   |                         | 351.77 \$ 63,497.64<br>709.57 \$ 226,666.64 \$                   |   | 64.857.80 \$ 163.169.00   | YTD 2021                           | 2021                                       |
| - 3 - 310,361,48             |                        | - \$ - \$11,375.00       | - \$ 5.467.71<br>- \$ 9,967.23                         |  | . \$ 4,499.52  |                         | \$ 5.261<br>- \$ - \$33,565                                      |   | \$ 28.303.26  | October October 2020 YTD 2020 2019 | 2020                                       |
| 1.48 \$ 108,549.81           |                        | 5.00 \$ 62,224.37        | 7.71 \$ 64.617.69<br>7.23 \$ 120,713.58                |  | ).52 \$ 56.095.89  |                         | \$ 5.261.93  \$ 67,706.67<br>\$ 33,565.19  \$ 359,811.10         |   | \$ 292,104.43   | er<br>YTD 2019                     | 2019                                       |

## **Lerner Theatre Board Report**

November 2023

## **GENERAL MANAGER REPORT**

PREPARED BY: MICHELLE FRANK

#### Activity (November-January)

| 40 Events              |
|------------------------|
| 19 Ticketed Events     |
| 10 Non-Ticketed Events |
| 11 Rehearsal Dates     |

#### As % of 90 days

| 44% | 6 Activity in theatre |  |  |  |
|-----|-----------------------|--|--|--|
| 21% | Ticketed events       |  |  |  |
| 11% | Non-Ticketed events   |  |  |  |
| 12% | Rehearsal Space       |  |  |  |

Compare to 2022 Board Report Ticketed Events: 18

Compare to 2022 Board Report Non-Ticketed Events +Rehearsals: 23

#### **DIRECTOR OF EVENTS**

PREPARED BY: SARAH MACER Accomplished in October:

- Google Calendar, Show Manager, and the Lerner Show Folders are all updated.
- Deen and I have been advancing all of the upcoming shows and add the information to Prism as we receive for the shows.
- Facilitated shows and have worked with promoters on successful events for the building.
- Closed the majority of the shows from the month of October. We're still waiting on a few shows to complete per conversations with the promoters.

#### Goals for November:

#### **KultureCity Training:**

Rachel has been on top of payment and documents for KultureCity and I am hoping we will be able to bring staff in either November or December for training. I'm excited to have this partnership in place.

#### **Ticketing Platforms:**

We are hoping to have an answer asap as to which ticketing program we will be going with and once that decision has been made will need to work on training Box Office and full-time staff.

#### **Training Rachel on Show Closings:**

Rachel has started training with Michelle and I on closing shows and are hoping to have her credentials in place for November so she can assist with the backend closings for records keeping

and internal controls. I have no doubt she'll do amazing with this and welcome the additional help with the documentation.

#### **TECHNICAL & FACILITIES DIRECTOR**

PREPARED BY: DEEN TUGGLE

#### Overview:

Trick-r-Treat! October went by in the blink of an eye! This month has been a very busy month. I took on the role of Technical & Facilities Director, overseeing both the tech and facilities side of The Lerner. There has been a lot of learning and growing over the past few weeks. On the tech side, we have provided support for many events such as the Premier Arts Ladies Luncheon, Wizard of Oz, Rob Schneider, Disney Jr. Live, Eaglemania, and Oaklawn's Got Talent auditions. On the facilities side, I've worked on organizing tasks and prioritizing. We also welcomed abord a new Operations Manager, Wayne Neff, with a vast background in HVAC, plumbing, electrical, and more. I've spent time working with him to get him acquainted with the building. I've also momentarily taken over oversight of the services department, making sure our janitors are scheduled to keep the building clean. We are working on filling our open positions, as our current staff are being stretched to their limits to keep up with the influx of Lerner and Ballroom events. It's definitely been a rollercoaster of a month.

## Accomplished in October:

- Started overseeing facilities and services.
- Provided technical support for numerous shows.
- Worked on scheduling numerous departments.

## **Upcoming tasks:**

- Having Wayne fully trained to directly oversee facilities and services.
- Working on the upcoming winter shows.
- Routine maintenance.

#### **COMMUNICATIONS & MARKETING COORDINATOR**

PREPARED BY: JENNA BROUILLETTE

October has been a longer month here at The Lerner with staffing changes and new faces, but has had many great opportunities to delve into new things. We kicked off the month by announcing Hocus Pocus and The Haunted History Tours, the very first public exploration into the paranormal at The Lerner Theatre. We had a lot of excitement about this event and sold out the ticket sales for it! I had a lot of fun generating graphics and posting themed photos to stir the energy around this unique event.

I focused a lot on capturing video content and posting more of our patrons on our pages. Between September's Lerner on the Lawn and hosting Rob Schneider, we were able to create two short videos to post on our platforms that our audience engaged with well. I'd love to continue this in the future as video content becomes more relevant in the minds of our audience.

Rob Schneider was my first sold-out show at The Lerner, and it was great to feel the energy of the room as it was filled with people. We've had a plethora of other great shows this month, and I look forward to the shows we have coming up in November!

Another highlight of the month was getting the opportunity to share about The Lerner on PBS Michiana's Tuesday Takeovers. Through this, I was able to share about our upcoming events, the history of the building, and architecture and design of The Lerner. With so many events in the last week of October, there was lots to share about!

Snapshot of key social media metrics across all current platforms:

|                      | August<br>2023 | September<br>2023 | October<br>2023 | 1-Month Change |
|----------------------|----------------|-------------------|-----------------|----------------|
| Total Audience       | 34,849         | 35,443            | 35,682          | 0.6% Increase  |
| Total<br>Impressions | 510,796        | 765,270           | 868,577         | 8.0% Increase  |
| Total<br>Engagement  | 26,011         | 26,718            | 47,398          | 60.7% Increase |

#### Done in October

- Created and posted photo/video content for social media.
- Put together marketing materials and media for the announces of Hocus Pocus and The Haunted History Tours, Rodney Carrington, and Zach Williams.
- Showcased The Lerner Theatre on PBS Michiana.

#### **Goals for November**

- Utilize Instagram stories and posts as means of producing engaging content about our
  events for our online audience. We already use Instagram, but not as a promotional piece for
  our shows. I would love to utilize stories and highlights to show more about what we have
  coming up. This would be a great place to showcase our recaps as well.
- Develop a more consistent schedule on promoting shows that are on sale but not close to happening yet.
- Expand our email subscriber list through social media outreach and other means
- Explore Lerner History and begin sharing unique stories and facts

#### **BOX OFFICE MANAGER**

PREPARED BY: BRITTANY WEINGART

#### 3 accomplishments:

- Successfully completed 2 New Hire Orientations
- Lead my first show with Premier Arts Wizard of Oz
- Learned how to do the Kruggle Lawton audits from start to finish alone

## 3 Goals

- Learn Show Builds
- Finish Merging all the walkup contacts/accounts to an actual Patron account
- Finish updating/merging the volunteer points spreadsheet

| Date       | Time     | Event Name  | On Sale Date | Sold | Net Revenue | Hist. Fee  | Total Revenue |
|------------|----------|---|--------------|------|-------------|------------|---------------|
| 10/13/2023 |          | The Wizard of Oz (10/13/23 - 10/15/23 - 5 performances (3 Adult, 1 Youth, 1 PA Academy) | 1/1/2023     | 1492 | \$23,360.50 | \$4,476.00 | \$27,836.50   |
| 10/20/2023 |          | ROB SCHNEIDER - THE NARCISSIST CONFESSIONS  | 6/7/2023     | 308  | \$14,787.00 | \$924.00   | \$15,711.00   |
| 10/26/2023 | 6:00 PM  | Disney Junior Live: Costume Palooza   | 6/14/2023    | 393  | \$13,605.75 | \$1,179.00 | \$14,784.75   |
| 10/28/2023 | 8:00 PM  | EagleMania - The World's Greatest Eagles Tribute Band                                   | 1/27/2023    | 132  | \$5,996.00  | \$396.00   | \$6,392.00    |
| 11/3/2023  | 8:00 PM  | The Guess Who   | 6/15/2023    | 225  | \$16,063.25 | \$675.00   | \$16,738.25   |
| 11/4/2023  | 7:30 PM  | Ancient Aliens Live   | 5/4/2023     | 95   | \$6,742.51  | \$285.00   | \$7,027.51    |
| 11/5/2023  | 4:00 PM  | Elkhart County Symphony 4-Show Package 2023-2024  | 9/11/2023    | 20   | \$470.00    | \$60.00    | \$530.00      |
| 11/5/2023  | 4:00 PM  | Elkhart County Symphony - Pictures of Elkhart County                                    | 7/21/2023    | 98   | 5878.00     | \$294.00   | \$1,172.00    |
| 11/11/2023 | 8:00 PM  | One Night in Memphis  | 8/3/2023     | 258  | \$14,147.50 | \$774.00   | \$14,921.50   |
| 11/17/2023 | 7:30 PM  | #IMOMSOHARD   | 7/27/2023    | 105  | \$6,950.00  | \$315.00   | \$7,265,00    |
| 11/19/2023 | 3:00 PM  | Kimball Organ: Kid Brother  | 3/15/2023    | 0    | \$0.00      | \$0.00     | \$0.00        |
| 11/22/2023 | 7:30 PM  | CHRIS ISAAK   | 9/14/2023    | 102  | \$10,554.25 | \$306.00   | \$10,860.25   |
| 11/25/2023 | 3:00 PM  | Aurinko Ballet Nutcracker   | 9/15/2023    | 109  | \$2,868.76  | \$327.00   | \$3,195.70    |
| 11/29/2023 | 7:00 PM  | Sal Vulcano   | 7/12/2023    | 48   | \$2,712.50  | \$144.00   | \$2,856.50    |
| 12/7/2023  | 7:30 PM  | Top of the World presents a Carpenters Christmas  | 8/24/2023    | 86   | \$3,719.25  | \$258.00   | \$3,977.25    |
| 12/9/2023  | 7:30 PM  | One Night of Tina: A Tina Turner Tribute  | 6/14/2023    | -168 | -\$9,916.50 | -\$504.00  | -\$10,420.50  |
| 12/15/2023 | 9:30 PM  | A Lemer Christmas (12/15/23 - 12/17/23 - 3 performances)                                | 1/1/2023     | 101  | \$2,448.25  | \$303.00   | \$2,751.25    |
| 2/4/2024   | 4:00 PM  | Elkhart County Symphony - Operatic Reveries   | 7/21/2023    | 2    | -\$6.00     | \$6.00     | \$0.00        |
| 2/10/2024  | 7:30 PM  | Colin Mochrie & Brad Sherwood: Asking for Trouble                                       | 9/21/2023    | 55   | \$3,702.00  | \$165.00   | \$3,867.00    |
| 3/2/2024   | 8:00 PM  | SCOTT BRADLEE'S POSTMODERN JUKEBOX - THE '10' TOUR                                      | 9/28/2023    | 84   | \$6,593.25  | \$252.00   | \$6,845.25    |
| 4/6/2024   | 7:30 PM  | KANSAS: 50th Anniversary Tour - Another Fork in the Road                                | 9/12/2023    | 195  | \$22,922.25 | \$585.00   | \$23,507.25   |
| 2/23/2024  | 7:00 PM  | Rodney Carrington: The Greatest Tits Tour   | 10/20/2023   | 364  | \$33,071.00 | \$1,092.00 | \$34,163.00   |
| 10/27/2023 | 9:30 PM  | The Haunted History Tours   | 10/6/2023    | 99   | \$3,150.50  | \$297.00   | \$3,447.50    |
| 6/9/2024   | 10:00 AM | Tutu School Winter Bravo Bash 2023  | 10/15/2023   | 4    | \$52.00     | S12.00     | \$64.00       |
| 4/14/2024  | 7:00 PM  | ZACH WILLIAMS A HUNDRED HIGHWAYS TOUR   | 11/2/2023    | 2    | -\$6.00     | \$6.00     | \$0.00        |
|            |          |   |              |      |             |            |               |
|            |          |   |              |      |             |            |               |

| Ī | Total Ticket Revenue | \$197,493.02 |
|---|----------------------|--------------|
|   |                      |              |



## MEMORANDUM

DATE:

November 3, 2023

TO:

The Lerner Governing Board

FROM:

Kevin Davis, Deputy City Attorney

RE:

**Ticketmaster Professional Services Agreement and Contract** 

The Lerner Theater is currently in negotiations with Ticketmaster to provide ticketing services for Lerner Theater events. Once the Professional Services Agreement and the Contract has been reviewed and approved by the City Legal Department, the Lerner Governing Board will authorize its Board President, to sign both the Professional Services Agreement and Contract on behalf of the City.

Please authorize The Lerner Governing Board President to sign the Ticketmaster Professional Services Agreement and Contract.